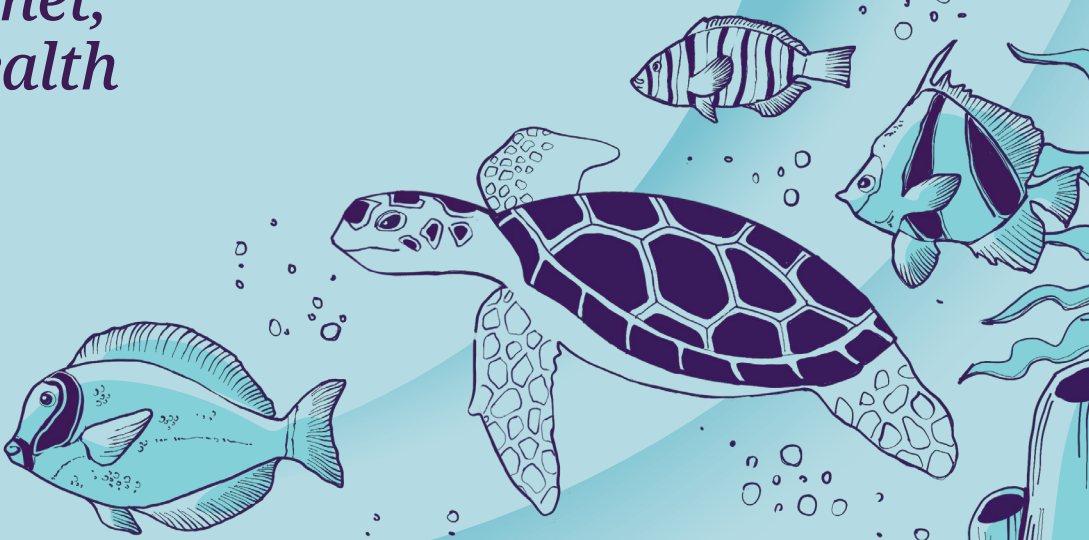


# Collective Action for *People, Planet, Ocean, and Health*

Impact Report 2026



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# CEO Message

The past year left little room for ambiguity, with the challenges confronting Asia growing in both scale and interconnection.

“Our mission to Prime Asia as a Force for Good remains steadfast. The region has the drive to lead.”

Shaun Seow, Chief Executive Officer  
Philanthropy Asia Alliance



Ocean ecosystems are deteriorating at a pace that outstrips the funding available to protect them. Health systems face compounding pressures, from antimicrobial resistance and climate-sensitive diseases to access gaps. Fiscal tightening and geopolitical friction continue to reshape capital flows.

Against this backdrop, the question for philanthropy has shifted, moving from simply how much funding to where resources can deliver the greatest impact to solve these complex challenges. Pledges signal intent, but lasting impact is forged only when we manage to align the right partners with credible evidence, and build governance strong enough to hold at the local level.

As a Temasek Trust initiative, PAA occupies a distinctive place within a broader ecosystem of philanthropic conviction, institutional reach, and the long-term capital to back both. That grounding allows us to convene across boundaries that

would otherwise slow progress, connecting policy rooms with research labs and pairing funders with implementers. For our 110+ funding members and partners, that connected architecture is what gives their contributions accountability and purpose.

PAA was established in 2023 with a USD 100 million endowment from Temasek Trust to underscore both the importance and ambition of our mission. Another USD 677 million in funding was pledged, over five years, towards addressing People and Planet challenges, signalling that Asian and global philanthropies were ready to Do Good. The Alliance has continued to grow as new members have joined with funding pledges, and existing partners have deepened their engagement.

At mid-point, the funds mobilised amounted to USD 615 million, supporting 300+ projects spanning our three core mandates of Climate, Health, and Inclusive Development. Of that, USD 50 million was directed to 24 catalytic

initiatives designed to attract co-funding, co-curation, test delivery models that can be adapted to new contexts or to scale across geographies. The catalytic nature of these projects showcases philanthropic capital at its best – risk-absorbing, evidence-seeking and capacity building, all helping to draw in larger pools of investment and informing policy. The mobilisation of catalytic capital through our members is PAA’s focus for its next bound.

**Entering our third year, we see the distance between ambition and execution narrowing rapidly.**

Progress is accelerating under every mandate. In Climate, SEAFOAM helped integrate ocean-based solutions into Indonesia’s national commitments, while Conservation International’s Blue Halo S has finalised a fisheries management plan ready for ministerial authorisation. In Health, the Asia Pathogen Genomics Initiative has trained more than 180 professionals and developed

a genomics access scheme that cuts tuberculosis sequencing costs by nearly half. A new Health for Human Potential Community launched with an ambition to mobilise USD 100 million, of which half has already been committed.

This year’s Impact Report takes a thematic lens to Oceans and Health, two areas of growing significance across Asia where PAA has built substantive inroads with partners and beneficiaries. Yet neither operates in isolation. Climate shifts compound health risks. Health outcomes from the earliest stages of life shape whether individuals can access education, build skills, and enter a workforce undergoing changes due to AI. The resilience of that workforce determines how well a society can absorb the next climate shock. Our three mandates of Health, Climate and Inclusive Development have grown deeply interconnected. Each carries its own focus, yet making meaningful progress in one requires addressing all three.

**Challenges this intertwined cannot be solved by any one sector alone.**

PAA brings together public institutions, private capital, and philanthropic funders around shared priorities. Operating through that cross-sector prism and building platforms through which coordination between mandates becomes routine is precisely the work this Alliance was created to do.

In May 2025, the fifth Philanthropy Asia Summit brought 1,100 leaders from 27 countries to Singapore and saw the launch of two new PAA Communities. Convening at this scale is where stated priorities are tested against practical readiness, and where the conversations that shape entire sectors begin. Throughout the year, we continued our engagements spanning more than 20 convenings in over 10 cities worldwide.

Our mission to Prime Asia as a Force for Good remains steadfast. The region has the drive to lead.

Turning that into lasting change will come down to how well philanthropic ambition can be matched with disciplined mobilisation.

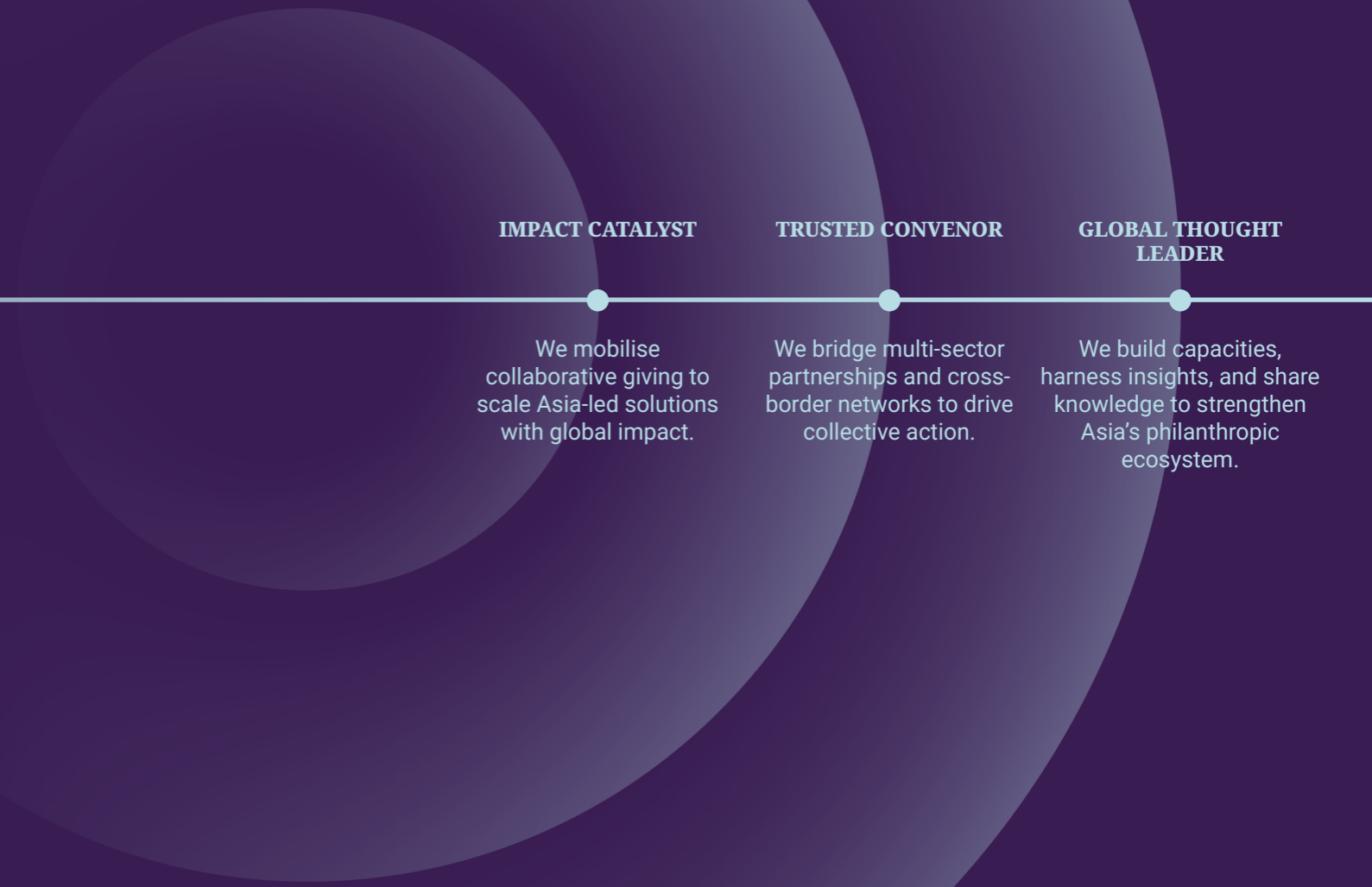
Building these foundations has shown us what becomes possible when that connection is made well. The solutions taking shape through the Alliance and across the Temasek Trust ecosystem today aim to set the playbook for how the world responds to its most pressing challenges tomorrow.

That is a high bar, but as the work matures and impact accumulates, what is achieved in Asia can carry far beyond its borders. We believe it will.

# Who We Are

Philanthropy Asia Alliance (PAA) is a Temasek Trust initiative dedicated to catalysing collaborative philanthropy in Asia through dynamic multi-sector partnerships. By harnessing collective strengths, PAA multiplies impact, accelerates positive change, and takes urgent action to address the pressing environmental and social challenges of our time. PAA's flagship programme is the annual Philanthropy Asia Summit. Throughout the year, we also collaborate with our global partners to continue valuable conversations, maintain momentum, and advance action plans for good.

## Our Key Roles



## Our Alliance for Action

We harness the collective strengths of our **110+** funding members and partners to do good. We are proud to welcome the following funding members and network partners in the past year:

### Funding Members

- Aditya Birla Education Trust
- CapitaLand Hope Foundation
- Children's Investment Fund Foundation
- Fosun Foundation
- Global Energy Alliance for People and Planet
- Institute of Philanthropy
- Macquarie Group Foundation
- Oceankind
- Society of Entrepreneurs and Ecology (SEE) Foundation
- Sequoia Climate Foundation
- Temasek Foundation

### Network Partners

- Asia Philanthropy Circle
- AVPN
- Ocean Risk and Resilience Action Alliance
- Pijar Foundation
- Sustainable Social Value Collaborative

## Our Vision

**Priming Asia as a Force for Good:**  
We unite *funders, innovators, and changemakers* to solve Asia's urgent challenges through collaborative philanthropy and multi-sector partnerships.

# About This Report

PAA's second Impact Report builds on the inaugural edition, which has documented our growth since launch and highlighted the collective efforts of our funding members and partners in priming Asia for good. This edition reflects the evolution of that journey, from mobilising intent to deepening execution. It focuses on Oceans and Health, two domains where Asia faces urgent and interconnected challenges and where catalytic philanthropy can unlock durable, system-level impact.

We spotlight the work of PAA's Oceans and Health communities, illustrating how coordinated capital, shared evidence, and multi-sector partnerships are translating ambition into measurable outcomes. Equally important, the report highlights the communities, institutions, and local actors whose leadership and collaboration sit at the centre of this work.

The achievements featured in this edition demonstrate our growing capacity for impact. PAA's work continues to align with and contribute to Temasek Trust's 4P Priorities of Planet, People, Peace and Progress.

We are deeply grateful for Temasek Trust's role as our main sponsor and anchor donor, providing long-term backing that has enabled the Alliance to build its foundations, convene partners at scale, and invest in catalytic platforms that strengthen Asia's philanthropic ecosystem. Our appreciation also goes to our other funding members and network partners, whose contributions – spanning programmes, ideas, thought leadership, and funding – have been instrumental to our work. It is this range of support that underpins PAA's ability to operate as a trusted convenor and impact catalyst across the region.

We remain committed to strengthening how we measure and communicate impact, not only for accountability, but to drive learning, improve effectiveness, and catalyse stronger outcomes across our ecosystem.

## PAA's Approach to Impact

### Aligned

Impact measurement at PAA is built on the methodologies our stakeholders already use, calibrated against global standards and adapted to the realities of collaborative work. Rather than imposing a single framework, we map impact pathways and define metrics that allow diverse actors to contribute data on shared terms. The result is a measurement system designed for coherence without uniformity, enabling credible comparison while respecting the distinct approaches each partner brings.

### Aggregated

Impact is best understood through the collective progress of the ecosystem we support. The projects in this report reflect the work of multiple actors where PAA has played a catalytic and enabling role. We measure what the system produces, because the value of structured collaboration lies in what it achieves together.

For catalytic initiatives, we apply a mobilisation multiplier to assess how PAA funding helps to crowd in capital from other philanthropic, public, and private sources. This approach allows us to reflect PAA's role in unlocking larger financing flows relative to our own capital mobilised.

### Iterative

Measuring impact well is a discipline that improves with practice over time. Ongoing consultation with stakeholders ensures our frameworks continue to evolve alongside the work itself, so that our approach remains rigorous, relevant, and responsive to evolving needs.

# A Platform for Catalytic Philanthropy in Action

## 1 Impact Catalyst\*

Mobilising capital to accelerate solutions at scale

### Total Capital Mobilised

USD **615M**

mobilised across **300+** programmes



\*Impact Catalyst figures reported are cumulative since launch in Sep 2023, unless expressly stated

## 2 Trusted Convenor

Bringing together capital, expertise and partnerships

**110+**

funding members and partners across the PAA network

**1,100+**

leaders from 27 countries convened at the Philanthropy Asia Summit 2025

## 3 Global Thought Leader

Advancing solutions through insight and collaboration

**20+**

cross-sector engagement spanning governments, philanthropy and industry across **10+ countries**

### Publications driving global dialogue

- *“High Touch High Tech in Cambodia and the Philippines”* by The Learning Generation Initiative at Education Development Centre (Feb 2026)
- *“The Fight Against Antimicrobial Resistance in Asia”* by The Centre for Impact Investing and Practices, in collaboration with the World Economic Forum’s Giving to Amplify Earth Action initiative (May 2025)
- *“Asia’s Succession Moment: Closing the Planning Gap to Safeguard Legacy”* by Wealth Management Institute’s Asia Centre for Changemakers (Sep 2025)

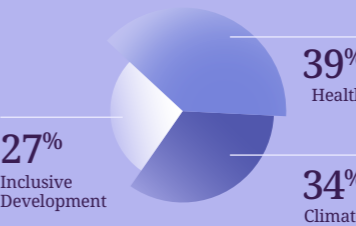
## Catalytic Programmes

Multi-funder • Scalable • Public-private-philanthropy • Innovation-enabled

### Capital Mobilised

USD **50M**

mobilised across **24** catalytic programmes



### Capital Leverage

Every USD 1<sup>†</sup> catalysed  
**1.5x**  
in co-funding

<sup>†</sup>From PAA’s General Fund

### Key Results

**290,000+**

people gained improved access to health services

**15**

impact ventures accelerated through the Amplifier programme

**60,000+**

individuals supported through learning and skills development

**94.3M**

hectares of land and sea under improved management

### Programme Highlights

#### New Programmes

**PathGen**  
AI-enabled pathogen surveillance to detect the next pandemic

**Dengue Modeling**  
Systems-driven dengue intelligence for smarter control across Asia

**Ocean Innovation Challenge**  
Technological solutions for effective marine protected area management and sustainable fisheries

#### Expanded Funding

**Amplifier** 25.6X  
Strengthening the bench of social enterprises taking ideas from pilot to scale

**OneSky** 2.5X  
Institutionalising evidence-based early childhood training through government-led systems

**SEAFOAM** 1.0X  
Integrating ocean-based climate action into Indonesia’s national policy and implementation pathways

#### Widened Scope

**Educate Girls** 1.5X  
Moving from camp-based delivery to state school system integration, for strong public sector ownership

**Decarbonising Rice** 1.5X  
Advancing large scale trials to prove impact and accelerate widespread adoption

Legend:  
Capital Leverage



Lau Seascape  
Credit: Conservation International

# Spotlight: Collective Action for Oceans

Oceans play a central role in Asia’s climate stability, biodiversity, food security, and coastal economies. Yet despite their importance, efforts to protect ocean health have often been fragmented, with funding, research, and implementation moving in parallel rather than in step. Across Southeast Asia in particular, efforts are evolving rapidly, but there remains an opportunity for greater alignment across priorities, pathways, and connections between initiatives.

Over the past year, PAA has focused on helping partners move beyond isolated initiatives toward more coordinated action, while also working toward a clearer articulation of what effective ocean action in the region should look like. This includes efforts to identify priority areas for intervention, map where capital and initiatives are already concentrated, and highlight where catalytic support can unlock progress.

This shift reflects a growing recognition that the challenge is no longer a lack of ideas or commitment. Instead, progress depends on translating ambition into practical action that can be sustained over time. Philanthropic capital has a distinctive role in this context. When mobilised strategically, it can help reduce early risks, strengthen foundations for implementation, and bring together public and private actors around shared priorities.

PAA’s oceans work therefore centres on three practical needs. First, strengthening the quality and readiness of initiatives so that promising ideas can move into implementation. Second, improving coordination across funders, policymakers, and delivery partners to reduce duplication and increase impact. Third, contributing to the development of a more coherent regional approach, supported by better data, clearer pathways, and stronger institutional capacity.

Over the past year, this approach has shaped how PAA engages across policy platforms, technical partnerships, and community-led initiatives. In practice, this includes deeper engagement with government processes, the development of practical analytical tools, and a clearer focus on execution. These efforts are brought together through PAA’s Blue Oceans Community,

which provides a platform not only for collaboration, but for shaping the future direction of ocean action in Southeast Asia.



Fisheries data collection in Sumatra  
Credit: Conservation International

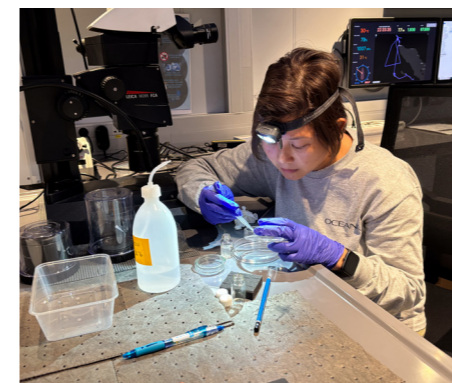
“When mobilised strategically, philanthropic capital can help *reduce early risks, strengthen foundations for implementation, and bring together public and private actors* around shared priorities.”



## Blue Oceans Community

The Blue Oceans Community brings together funders and partners committed to improving ocean health and supporting climate-aligned marine solutions across Asia. Co-led by Dalio Philanthropies and Tsao Pao Chee, the Community was established to provide a structured space for collaboration, grounded in the recognition that no single organisation can address the complexity of ocean challenges alone.

“By pairing credible evidence with coordinated capital and sustained engagement, the Blue Oceans Community aims to support solutions that strengthen marine biodiversity, improve resilience for coastal communities, and contribute to sustainable blue economies across the region.”



Research with OceanX  
Credit: OceanX

### From Shared Understanding to Scaling Impact

In its early phase, the Community focused on building a shared understanding of the issues, while supporting research and exploration to strengthen the evidence base for ocean action. Over time, its role has evolved, with emphasis in the past year shifting toward coordination and implementation and a greater focus on how ideas translate into practical, scalable solutions.

Today, the Blue Oceans Community is working to bring members together around a clearer set of priorities, improve visibility into promising initiatives, and support more deliberate pathways for scaling impact. Alongside this, it is beginning to play a role in shaping how ocean action is understood and pursued in the region, by surfacing where efforts are concentrated, where gaps remain, and where catalytic support can make the greatest difference.

This includes strengthening the capacity of stakeholders, particularly local and coastal communities, to sustainably manage marine ecosystems, while enhancing adaptation and resilience in areas most exposed to climate and ecological risk.

### Enabling Collaboration and Delivery

Community members engage through a mix of workshops, closed-door discussions, and targeted convenings. These forums are designed not only for knowledge exchange, but also to support alignment of funding, identification of gaps, and stronger readiness for implementation. This approach allows members to retain individual decision-making while working toward shared outcomes.

As the Community continues to mature, its focus remains on disciplined collaboration and practical impact. By pairing credible evidence with coordinated capital and sustained engagement, the Blue Oceans Community aims to support solutions that strengthen marine biodiversity, improve resilience for coastal communities, and contribute to sustainable blue economies across the region.



# SEAFOAM

The Southeast Asia Framework for Ocean Action in Mitigation (SEAFOAM) is one example of how PAA supports practical links between ocean protection and climate action. Led by Climateworks Centre, SEAFOAM works with Indonesian institutions to ensure that ocean and coastal ecosystems are more clearly recognised in national climate planning and development decisions.

## Making Progress on National Climate Priorities

SEAFOAM engaged closely with government agencies, including the Ministry of National Development Planning, the Ministry of Marine Affairs and Fisheries, and the Ministry of Environment to support the development of *Indonesia's Second Nationally Determined Contribution (NDC)*, which was formally submitted in October 2025. SEAFOAM has also provided practical recommendations on how ocean-based mitigation, including blue carbon ecosystems, could be more clearly reflected in national climate commitments, reinforcing the role of the ocean in supporting Indonesia's long-term climate and development goals.

## Turning Analysis into Usable Evidence

Working with other stakeholders such as IPB University's Centre for Coastal and Marine Resources Studies, Rekam Nusantara Foundation, and the Financial Services Authority (OJK), SEAFOAM developed practical guidance to help decision-makers better understand and account for the contribution of ocean and coastal ecosystems to climate mitigation. This included the development of an Ocean Accounting Primer and

technical brief for a credible blue finance taxonomy in Indonesia, which supports clearer consideration of ocean systems in climate and development discussions.

SEAFOAM's analytical work over the past year has been consolidated through the report *Turning the Tide: Advancing Indonesia's Blue Economy through Ocean-based Mitigation Actions*. It explains how ocean-based mitigation can support Indonesia's climate targets while also delivering benefits for biodiversity, coastal livelihoods, and economic resilience. It has provided shared evidence base for SEAFOAM's engagement with government agencies and has helped shape priorities for the next phase of work.

Alongside this publication, SEAFOAM completed a focused review of how blue nature-based solutions are being applied in practice across Indonesia. The review highlighted three recurring challenges that continue to limit progress at scale: limited access to reliable data, gaps in technical knowledge and capacity, and fragmented responsibilities across institutions. These findings are now guiding where SEAFOAM concentrates its efforts, directing resources towards areas where practical progress is most achievable.

## Building Capacity and Coordination

In parallel, SEAFOAM has invested in strengthening the people and institutions needed to deliver this work. Last year, the programme developed a blue carbon training syllabus and initiated a professional development programme on the ocean-climate nexus. A Blue Carbon Community of Practice was established to improve coordination and shared learning across government agencies, researchers, and practitioners.

With clearer policy linkages, stronger evidence, and improved coordination in place, SEAFOAM is now entering a more execution-focused phase. The programme is prioritising closer integration between its policy engagement, analytical work, and financing considerations, with the aim of ensuring that ocean-based climate action contributes meaningfully to Indonesia's long-term net-zero and sustainable development objectives.



Ocean Climate Dialogue 2026  
Credit: Climateworks Centre



## Scaling Ocean Conservation through Protection and Production

The Scaling Ocean Conservation through Protection and Production programme focuses on strengthening marine protection while improving how fisheries are managed across large ocean areas. Led by Conservation International, the programme recognises that lasting ocean conservation depends on both healthy ecosystems and sustainable livelihoods for coastal communities.

### From Science to Fisheries Management At Scale

Indonesia's Fisheries Management Area WPP 572 is one of the country's largest marine management zones, covering waters off the western coast of Sumatra and adjacent to six provinces. Spanning approximately 94.3 million hectares, WPP 572 provides a nationally significant platform for improving fisheries governance, biodiversity protection, and long-term ocean resilience.

Over the past year, work across WPP 572 has focused on strengthening the evidence needed for decision-making. Partners completed a full year of pelagic fisheries data collection and stock assessments across multiple sites, generating critical insights into fishing pressure and stock health. This work directly informed the development of a science-based Fisheries Management Plan for WPP 572, which has now been finalised and is ready for authorisation as a ministerial decree.

Across the wider WPP 572 area, the programme has reached an estimated 1,288 direct beneficiaries, including government stakeholders and local community members engaged through consultations, workshops, and training. In addition,

over 920,000 people are expected to benefit indirectly, particularly fishing communities who depend on healthier fish stocks and more sustainable fisheries management over time.

### Advancing Marine Protection in Priority Seascapes

Within WPP 572, the Blue Halo S programme focuses on a smaller number of priority seascapes where site-level action can support broader fisheries and conservation goals. Over the past two years, work supported by multiple partners has contributed to the restoration of around 60 hectares of mangroves within the wider management area, contributing to a long-term mitigation ambition of up to 12.5 million tonnes of CO<sub>2</sub> equivalent. New funding over the past year has helped advance targeted implementation at priority sites, including progress toward a new Marine Protected Area in Sawo Lahewa, with a focus on planning readiness, coordination with provincial authorities, and effective long-term management.

Alongside work in Indonesia, the programme has continued to advance conservation and sustainable livelihoods in Fiji, with a focus on the Lau Seascape. Last year, partners made progress on designing blended

finance approaches to support long-term ocean stewardship, including the development of the Lau Seascape Resilience Fund and a Blue Economy Loan Fund. An agreement with the Fiji Development Bank has supported steps toward operationalising these mechanisms, laying the groundwork for longer-term implementation beyond philanthropic funding alone.

### Building Foundations for Long-Term Impact

With a fisheries management plan in place at the WPP 572 level and priority sites under active development through Blue Halo S, the programme is entering a more delivery-focused phase. Future efforts will continue to strengthen marine protection, improve fisheries outcomes, and support coastal livelihoods across WPP 572 – using lessons from priority seascapes to inform scalable approaches to ocean conservation in Indonesia and beyond.



Fisheries Management Plan Review

Credit: Conservation International

“With the region home to approximately a third of the world’s coral reefs, seagrass beds and mangroves, Southeast Asia’s marine biodiversity is remarkable both regionally and globally. By supporting the *30x30 goal*, funders can play a vital role in safeguarding not just these ecosystems, but also the *livelihoods of millions*, while contributing to climate change mitigation and adaptation.”

Kathlyn Tan,  
Director of Rumah Foundation



## Building the Next Wave of Ocean Protection

PAA is shaping a deliberate pipeline of new ocean initiatives for collaborative funding and implementation through the Blue Oceans Community. This pipeline brings together a diverse slate of programmes that address different barriers to ocean protection, ranging from financing and governance to innovation and delivery. Together, these efforts reflect a shared emphasis on translating coordination into action, by supporting initiatives that are ready to move from concept into early implementation across priority ocean geographies in Asia.

“The ocean is central to both the climate challenge and the solutions we need to address it. What’s encouraging is the growing ability of philanthropy to *move beyond fragmented efforts* and support initiatives that combine *protection, innovation, and delivery at scale.*”

Matt Elliott,  
Executive Director of Oceankind

### Financing Marine Protection at Scale

One such initiative is the [30x30 Southeast Asia Ocean Fund](#), which supports efforts to expand effective marine protection in line with the global ambition to conserve at least 30 per cent of the world’s oceans by 2030. The Fund mobilises catalytic philanthropic capital toward priority Marine Protected Areas, with a focus on strengthening local stewardship and improving long-term management effectiveness across key seascapes in Asia.

By aligning capital with scientific expertise and experienced implementation partners, the Fund is designed to help address a persistent challenge in marine conservation: the gap between protected area designation and sustained, on-the-ground management. In doing so, it contributes to more durable protection outcomes that support both marine biodiversity and the coastal livelihoods that depend on healthy ocean ecosystems.

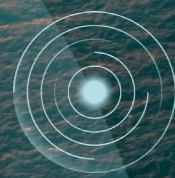
### Supporting Innovation for Ocean Management

Complementing financing and coordination efforts, PAA is also supporting innovation-led approaches through the Global Oceans Innovation Challenge, delivered in partnership with The Nature Conservancy. The Challenge focuses on identifying, piloting, and de-risking technological solutions that can improve the effectiveness of marine protected area management and support more sustainable fisheries.

By mobilising catalytic capital to accelerate promising innovations, the Challenge helps bridge the gap between new ideas and real-world application, ensuring that practical tools can be adopted and scaled across different ocean contexts in the region.

“Protecting the ocean in Asia needs solutions that can *grow beyond one place or one project*. Working together helps turn good ideas into action and helps long-term solutions reach the communities and ecosystems that need them most.”

Peter Zhu,  
Board Member of SEE Foundation



## Mobilising Partners and Convening for Action

PAA continues to deepen partnerships and international engagement to accelerate collaboration around ocean health, sustainable blue economies, and climate resilience across Asia. Over the past year, this has included welcoming new funder members, strengthening relationships with network partners, and engaging across global platforms where ocean financing and implementation pathways are being shaped.

“Coastal communities sit on the front line of climate and economic risk. Protecting them requires *cooperation across philanthropy, finance, and government*, and a clear focus on known solutions that can be implemented at scale. When partners align around shared priorities, we can *reduce risk and protect livelihoods at the same time*, building resilience and opening investment opportunities.”

Karen Sack,  
President & CEO of ORRAA

### Expanding Philanthropic Partnerships

Growing philanthropic interest reflects increasing recognition of oceans as a critical frontier for climate and development action. New funder members, including Oceankind and SEE Foundation, bring complementary expertise and investment perspectives that contribute to marine conservation and sustainable ocean solutions across the region.

### Strengthening the Ocean Action Ecosystem

PAA also expanded collaboration with international partners working to mobilise finance and innovation for ocean resilience, including engagement with the Ocean Risk and Resilience Action Alliance. This partnership helps connect philanthropy, financial institutions, and implementation partners addressing shared ocean and coastal risks.

### Joining the Global Dialogue on Sustainable Oceans

During the year, PAA participated in major international platforms focused on ocean sustainability and financing. At the UN Ocean Conference and the Blue Economy and Finance Forum, PAA engaged alongside partners from philanthropy, policy, and finance in discussions on blue finance, ecosystem protection, and practical pathways toward implementation in Asia’s ocean economies.

PAA also took part in the OceanX Summit, contributing to global exchanges that connect science, exploration, and philanthropy in support of ocean conservation. Together, these engagements enabled PAA to learn from global peers, share regional perspectives, and strengthen cross-border relationships that support more coordinated ocean action.



## Spotlight: Partnering for Health Impact

Health outcomes across Asia are shaped by a complex mix of pressures, from emerging infectious diseases and antimicrobial resistance to demographic change and uneven access to care. While solutions exist, efforts to improve health outcomes have often been fragmented, with prevention, financing, and delivery progressing independently rather than reinforcing one another. Over the past year, PAA has focused on helping partners move beyond isolated interventions towards more coordinated action, where capital, expertise, and implementation are better aligned, with a vision to support the development of healthy and thriving populations.

This shift reflects a growing recognition that the challenge is no longer a lack of ideas or commitment. Instead, progress depends on strengthening the systems that allow existing solutions to be delivered effectively and sustained over time. Investments in prevention and preparedness are a key part of this approach, with growing evidence showing that these not only save lives but also reduce long-term costs. World Bank estimates suggest that every USD 1 invested in prevention and preparedness can generate up to USD 3 in healthcare savings.

Philanthropic capital plays a distinctive role in enabling this shift. When mobilised strategically, it can support early-stage innovation, strengthen delivery systems, and bring partners together in ways that help promising approaches move from pilots to scale.

PAA's Health strategy therefore centres on three practical priorities. First, improving the health of women and children, with a focus on reducing maternal, newborn, and child mortality through stronger delivery systems and better access to essential care. Second, building global preparedness, recognising the importance of early detection, trusted data exchange, and coordinated regional responses to infectious disease outbreaks and other emerging health risks. Third, protecting against climate impact, as climate change increasingly shapes disease patterns and places additional strain on health systems across the region.

Over the past year, this approach has shaped how PAA engages across partnerships, technical initiatives, and regional platforms. It is reflected in a clearer focus on

prevention and preparedness, deeper coordination across partners, and greater emphasis on execution and follow-through. These efforts are brought together through the Health for Human Potential Community, which provides a platform for collective action across the region.



PREPARE-Asia PGI Regional Training  
Credit: Duke-NUS Centre for Outbreak Preparedness

“When mobilised strategically, philanthropic capital can support *early-stage innovation*, *strengthen delivery systems*, and *bring partners together* in ways that help promising approaches move from pilots to scale.”



# Health for Human Potential Community

The Health for Human Potential (HHP) Community was launched at the Philanthropy Asia Summit 2025 to reduce preventable deaths and disease burdens across Southeast Asia. Initial efforts focus on maternal, newborn, and child health and nutrition (MNCHN), alongside infectious diseases.



Community Launch  
Credit: Gates Foundation

## Defining Focus Areas and Partnerships

The Community brings together philanthropic organisations, technical experts, and implementation partners, with initial leads including the Gates Foundation, Institute of Philanthropy, PAA, Quantedge Advancement Initiative, Tanoto Foundation, and Temasek Foundation. HHP was further joined by the Children’s Investment Fund Foundation in January 2026. It aims to mobilise more than USD 100 million in catalytic philanthropic funding by 2030 to improve health system performance and expand access to care across priority countries.

Efforts will initially focus on Indonesia, the Philippines, and Vietnam – Southeast Asia’s most populous countries – where important gains have been made but further progress is needed to achieve Sustainable Development Goals related to MNCHN and infectious diseases, including tuberculosis and malaria. By aligning funding with technical expertise and delivery capacity, the Community supports the scaling of interventions that can move from pilot to sustained implementation across diverse health systems.

## Aligning with Regional Health Efforts

The Community’s focus on infectious disease and preparedness aligns closely with broader regional efforts such as the Asia-Pacific One Health Initiative (APOHI), which promotes an integrated approach that recognises the interdependence of human, animal, and environmental systems. Because many emerging infectious diseases originate at the human–animal–environment interface, APOHI supports earlier risk identification and coordinated response by connecting public health institutions, veterinary systems, environmental experts, and research partners. Shared data practices and technical cooperation enable earlier detection of cross-border health risks and better coordinated responses across sectors, reducing both the likelihood and impact of future outbreaks.

Taken together, these efforts position the Community as a platform that connects capital, capability, and implementation across the region. By aligning partners around shared priorities and translating coordination into sustained action, HHP supports more integrated and scalable approaches to improving health outcomes across Southeast Asia.



## PathGen: Turning Genomics into Early Disease Intelligence

PathGen is an AI-powered platform supported under the Health for Human Potential Community, designed to strengthen early detection and response capacity for infectious disease risks across Asia. Led by the Duke-NUS Centre for Outbreak Preparedness, it combines insights from pathogen genomics with other signals, such as population, environmental and climate data, to help public health agencies identify emerging threats earlier and respond more effectively.

“This proof of concept shows how AI and pathogen genomics can work together to provide actionable intelligence for clinicians and public health authorities. By sharing only essential insights, countries can respond faster to outbreaks while strengthening trust and sovereignty.”

Professor Paul Pronyk,  
Director of the Duke-NUS Centre for Outbreak Preparedness

PathGen builds on technical capacity developed through the Asia Pathogen Genomics Initiative (APGI), an earlier programme supported by PAA and its members. While APGI focuses on strengthening the skills of scientists and laboratory teams, PathGen moves the work forward by turning genomic data into practical tools that support real-world public health decision-making.

### Strengthening Scientific and Laboratory Capacity

To date, 185 laboratory specialists from 16 countries have been trained under the APGI Academy – a dedicated pathogen genomics training facility located at Duke-NUS Medical School. These efforts contribute towards establishing a regional network equipped for outbreak surveillance and response. Programme efforts also work to develop more competitive and transparent markets for sequencing equipment and technologies, which has enabled price reductions for kits to sequence key diseases, such as tuberculosis. Together, these advances help ensure that more countries can generate and use genomic data for disease surveillance and response.

### Integrating AI into Public Health Workflows

PathGen is designed to produce insights that are clear, understandable, and useful for

decision-makers. Rather than replacing existing systems, the platform is being shaped to complement current surveillance and response processes used by public health agencies. By prioritising usability alongside technical performance, PathGen aims to help public health teams move more quickly from data to decisions during emerging health threats.

### Respecting Data Sharing and Sovereignty

The platform is designed to operate within trusted national or institutional environments, allowing countries to retain control over their data while still benefiting from shared insights. This approach addresses a longstanding barrier to regional disease surveillance, where data governance concerns can limit cross-border cooperation.

### Regional Expansion

With its core design in place, PathGen is entering a phase focused on working more closely with Southeast Asian partners. Over the next period, the initiative will continue to refine the platform with input from public health users, test how the tools perform in real-world settings, and expand engagement with institutions across the region.



## Supporting Platforms for Climate-Driven Health Risks

Climate change is increasingly shaping health outcomes across Asia, intensifying risks from extreme heat, air pollution, and climate-sensitive infectious diseases such as dengue. Addressing these challenges requires more than isolated interventions; it calls for coordinated action that connects climate and health priorities, strengthens system resilience, and enables earlier, more targeted responses. PAA's approach focuses on aligning capital, partnerships, and technical capabilities to support integrated solutions that protect vulnerable populations while improving long-term health outcomes.

“Through the Coalition, we are backing bold solutions that protect vulnerable communities from extreme heat, build resilience, and prevent future warming. By uniting funders around this vision, Asia can adapt to a hotter future – and lead the way globally.”

Shaun Seow,  
CEO of Philanthropy Asia Alliance

### Aligning Capital at the Climate-Health Nexus

PAA is a committed funder of the Climate and Health Funders Coalition, which brings together over 35 institutional and individual funders across international, national and regional levels to improve health outcomes and save lives. These include Bloomberg Philanthropies, Children's Investment Fund Foundation, Gates Foundation, IKEA Foundation, Quadrature Climate Foundation, The Rockefeller Foundation, and Wellcome Trust.

At COP30 in Brazil, the Coalition announced an initial USD 300 million commitment to integrated action addressing both the causes and consequences of climate change. Its immediate focus is on accelerating solutions, policies and research on extreme heat, air pollution, and climate-sensitive infectious diseases. The funding also supports the integration of critical climate and health data to build more resilient health systems.

PAA's participation is particularly important in bringing Asian perspectives into funding discussions that have historically been shaped by Global North institutions. With Asia home to more than half the world's population and facing some of the highest climate-related health risks, elevating regional priorities helps ensure that strategies reflect local realities and policy environments.

### Scaling Preventive and Predictive Capacity

Recognising the importance of coordinated responses to vector-borne diseases, PAA has jointly proposed a platform, the Global Consortium Against Mosquito-Borne Diseases (GCAM), along with Temasek Foundation and Temasek Life Sciences Laboratory. The platform aims to strengthen surveillance, coordinate vector control strategies, and accelerate next-generation tools, while keeping people at the centre.

The mosquito challenge has intensified across Asia, from chikungunya outbreaks in southern China to rising cases of zoonotic malaria in Malaysia. In response to a more complex and dynamic disease environment, GCAM is aimed at aligning funders, governments, research institutions, and innovators to translate science into impact at scale.

PAA also supports the Dengue Modelling Consortium, an international research collaboration coordinated by the Centre for Epidemic Research and Modelling at the Saw Swee Hock School of Public Health, National University of Singapore. The five-year project brings together modelling groups, public health partners, and global health organisations to improve understanding of dengue transmission, burden, and control

strategies. The consortium will generate modelling evidence to support national and global decision-making on dengue interventions, while strengthening modelling capacity in disease-endemic countries, particularly in Southeast Asia and Africa.

These efforts reflect a growing focus on addressing climate-driven health risks through coordinated platforms that link scientific capability with implementation and decision-making.

## In Conversation with Thought Leaders



# Convening for Impact

Creating impact at scale takes more than good ideas or committed funding. It requires bringing the right people together across sectors, geographies, and perspectives – and helping them turn shared intent into action. PAA convenes partners and participates in global conversations because collaboration does not happen on its own. By creating spaces for connection and alignment, PAA helps ensure that ideas move beyond discussion and translate into real world impact across Asia.

# PAS 2025: Priming Asia for Good

The Philanthropy Asia Summit (PAS) is PAA's annual flagship convening and the primary platform through which this approach comes together at scale.



Leaders Breakfast at PAS 2025

### PAS 2025 At a Glance

**1,100+**

Delegates Convened  
across philanthropy, finance,  
policy, and industry

**27**

Countries Represented  
reflecting cross-border  
engagement and regional diversity

**100+**

Speakers  
driving dialogue on scalable  
and measurable solutions

Organised by PAA and supported by Temasek Trust, PAS brings together diverse actors to align resources, surface scalable solutions, and build purposeful partnerships addressing Asia's most pressing social and environmental challenges.

In 2025, PAS marked its fifth and largest edition to date, reflecting its growth as a trusted platform for collective action. Held from 5 to 7 May 2025 in Singapore, the Summit convened over 1,100 participants from 27 countries under the theme "Priming Asia for Good". It featured 102 global speakers across 28 sessions, including Tharman Shanmugaratnam, President of the Republic of Singapore and Distinguished Patron of PAA, and Bill Gates, Chair and Trustee of the Gates Foundation. Through plenaries, panels, and showcases of scalable innovations, PAS 2025 highlighted both the scale of Asia's challenges and the growing momentum to address them through coordinated, systems-level approaches.

Across discussions, three priorities emerged. First, moving beyond pilot programmes towards scalable implementation. Second, aligning capital with measurable outcomes to strengthen discipline and accountability. Third, grounding solutions in regional realities so that ambition translates into durable impact.

A consistent message underscored these priorities: philanthropy has a distinctive role as risk-tolerant capital. When mobilised with clarity and discipline, it can de-risk innovation, support early-stage development, and unlock larger financing flows.

PAS 2025 also marked the launch of two new PAA Communities, Health for Human Potential (HHP) and Just Energy Transition (JET) – extending PAA's efforts to structure multi-year collaboration around priority challenges. HHP brings together philanthropic organisations, technical experts, and implementation partners across Southeast Asia to improve maternal, newborn, and child health and nutrition, alongside efforts to address infectious diseases. Meanwhile, JET galvanises philanthropic leadership to accelerate Asia's shift towards clean, inclusive, and people-centred energy systems, addressing a critical gap in philanthropic support despite the region's central role in global energy consumption.

Thus, PAS 2025 reflects a continued shift from dialogue towards coordinated action, where convening is increasingly linked to structured follow-through and implementation across diverse contexts.

# Global Engagement and Partnerships

Throughout the year, PAA engages in regional and global forums to strengthen partnerships and connect regional priorities with global capital and policy conversations.



Corporate for Good Summit 2025  
Credit: Tencent Sustainable Social Value

Over the past year, this included participation in more than 20 engagements across over 10 cities in Asia, Europe, and North America. These engagements focused on relationship-building and practical exchange, ensuring that Asia's perspectives are present in conversations that influence decisions and direct resources.

In China, PAA deepened engagement with local philanthropic organisations and networks, including Tencent Sustainable Social Value (SSV). Discussions focused on understanding the local philanthropy landscape, exploring shared priorities, and identifying opportunities to connect locally driven initiatives with regional collaboration efforts supported through PAA's broader network. These conversations helped to build mutual understanding and laid the groundwork for future collaboration anchored in local context.

In Indonesia, PAA worked closely with partners, including Pijar Foundation, to explore how philanthropy can better support coordination and implementation around national and regional priorities. Engagements focused on the role of catalytic capital, cross-sector partnerships, and how local expertise can be linked to regional platforms to support scale and longer-term impact.

Beyond country-level engagements, PAA also convened and contributed to discussions at major international platforms where capital, policy, and implementation priorities intersect. At New York Climate Week, PAA co-hosted a breakfast dialogue that brought together over 70 leaders to discuss advancing Asia's climate agenda, with discussions centred on partnerships across philanthropy, public institutions, and the private sector, and the role of blended finance mobilising capital.

At the World Economic Forum Annual Meeting in Davos in 2026, PAA organised a breakfast session attended by over 40 leaders examining the intersection of climate and health. Conversations highlighted how collaborative capital and One Health approaches can strengthen regional resilience and support more coordinated responses to emerging risks.

These engagements reflect PAA's approach to global engagement: grounding collaboration in local realities, while linking partners to regional and global platforms where capital, policy, and implementation pathways can be better aligned.

Onboard the Santa Maria Manuela with Oceano Azul Foundation during the United Nations Ocean Conference (UNOC)





## Harnessing Knowledge and Insights

Effective philanthropy depends not only on mobilising capital, but on grounding decisions in credible analysis and practical frameworks. In 2025, PAA supported this broader knowledge ecosystem by contributing to research, evaluations, and analytical work that help inform how capital is mobilised and where it can be most effective.

## High Touch High Tech in Cambodia and the Philippines



One source of insight comes from evidence generated through on-the-ground implementation. High Touch High Tech (HTHT) is a teacher-led approach designed to improve classroom practice by integrating adaptive, AI-enabled tools into daily instruction. Teachers use real-time data to better understand individual learning needs and to adjust their support accordingly, especially for students who are most at risk of falling behind.

PAA and its members supported HTHT pilots in *Cambodia* and *the Philippines*, delivered in partnership with local education organisations and funders. Independent evaluations

of these pilots showed strong learning gains. In the Philippines, students gained the equivalent of four additional months of maths learning in just 12 weeks. In Cambodia, students achieved approximately eight additional months of maths learning within eight months.

The evidence points to a clear insight: when teachers are supported to combine professional judgement with well designed, adaptive tools and data, learning can accelerate. For PAA, such findings help inform how philanthropic capital can support education and learning interventions that are grounded in practice and measurable in outcomes.

# Targeted Action and Financing: The Fight Against Antimicrobial Resistance in Asia

Launched during PAS 2025, *Targeted Action and Financing: The Fight Against Antimicrobial Resistance in Asia* examines antimicrobial resistance (AMR) as a systemic and escalating threat across Asia. It was developed in collaboration with the World Economic Forum's Giving to Amplify Earth Action (GAEA) initiative and the Centre for Impact Investing and Practices (CIIP).

The publication outlines multi-faceted social, economic, and environmental factors contributing to AMR in Asia's healthcare and agriculture sectors, identifies structural financing gaps, and highlights coordinated intervention pathways spanning healthcare, agriculture, climate resilience, and surveillance systems.

Emphasis is given to where catalytic and blended capital can be mobilised – across the three short sprints of education, prevention, and monitoring; and the long marathon of treatment – offering funders a structured lens for navigating a complex and undercapitalised domain.

The analysis also reinforces PAA's broader health strategy, particularly in advancing coordinated cross-sector responses that connect scientific capability with more disciplined capital alignment.



# Asia's Succession Moment – Philanthropy as a Bridge for Impact



*Asia's Succession Moment: Closing the Planning Gap to Safeguard Legacy*, published by the Wealth Management Institute's Asia Centre for Changemakers, illustrates how philanthropy can serve as a powerful bridge amid Asia's unfolding succession wave – transforming a potential source of risk into a generational opportunity.

The report shows how philanthropy creates a lower conflict, purpose-driven space in which families can work together on shared causes; brings senior and next generation members into meaningful joint roles; and translates abstract values into lived practice. Through this process, families build trust, capability, and unity, creating a virtuous cycle in which shared purpose guides giving, while collaborative philanthropic work surfaces, aligns, and deepens that purpose over time.

This perspective is complemented by the earlier report, *Unlocking Holistic Philanthropy for Impact*, which sets out a practical framework for aligning grants, venture philanthropy, impact investing, and blended finance within a coherent "total impact" strategy.

Together, the two reports connect the human and strategic dimensions of philanthropy – pairing a succession and governance lens with a capital deployment lens. In doing so, they lay the relational, governance, and strategic foundations needed to unlock greater – and more strategic – philanthropic capital over time, while offering PAA rich insights and conversation starters to engage families and next generation leaders across its platforms.

# Looking Ahead

As PAA enters its next phase of growth, it is sharpening its focus by examining the philanthropic landscape to identify where the most material gaps remain and where philanthropy can play a catalytic role. Working closely with its members, PAA is moving towards backing a smaller number of high-potential communities and programmes, while co-creating solutions that reflect real needs on the ground.

As an **Impact Catalyst**, PAA is placing greater emphasis on what happens after capital is mobilised. This includes strengthening how progress is tracked, how outcomes are measured, and how lessons are drawn from practice. Doing so helps create clearer pathways from early support to demonstrated impact, and from local proof points to models that can be adapted and scaled beyond the region.

As a **Trusted Convenor**, PAA will continue to invest in the relationships and platforms that make collaboration possible. This means growing the Philanthropy Asia Summit, developing regional satellites that bring convenings closer to the communities leading this work, and strengthening connections across funders, policymakers, and implementers so that collaboration leads to follow-through.

As a **Global Thought Leader**, PAA is focused on ensuring that insights from real-world collaboration inform how capital is mobilised more effectively. By sharing what works, and what does not, PAA aims to support better decision-making across Asia's philanthropic ecosystem.

Together, these roles point to a clear direction for PAA's next phase: mobilising capital with *intent*, bringing partners into *closer alignment*, and grounding learning in *action* so that *impact can endure and build over time*.

## Acknowledgements

Much remains to be done for Asia-Pacific to meet its sustainable development targets by 2030. Groups and individuals across the public, private, and philanthropic sectors must step up collaboration in order to accelerate action. PAA remains committed to catalysing and connecting alongside like-minded partners.

We thank all our funding members for their invaluable contribution and partnership. In addition to those listed, we acknowledge and respect the wishes of members who have chosen to remain anonymous.

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